

DMCC

ANNUAL REPORT 2025





DMCC IS

WHERE THE WORLD THRIVES AND DOES BUSINESS

It is why we are consistently recognised as the world's premier international business district

DMCC BINANCE Steptoe





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A message from the Executive Chairman and Chief Executive Officer, Ahmed Bin Sulayem



2025 reinforced Dubai's position as one of the world's most dynamic and connected centres for global trade. With the UAE entering the top 10 merchandise exporters globally for the first time, and total trade reaching a new record of over USD 1.63 trillion, the scale and momentum of growth are clear. At the same time, Dubai achieved its highest-ever position in the Global Financial Centres Index, rising to 7th place globally and reinforcing its status as the leading financial centre in the Middle East.

Against this backdrop, DMCC has continued to play a central role in enabling and consolidating this growth. At the core of our approach is a clear and deliberate strategy: to build a fully integrated platform that connects commodities, finance and technology. This convergence is reshaping how global trade is conducted. DMCC is not only facilitating this shift but actively building the systems that underpin its next phase.

In 2025, DMCC expanded to over 26,000 companies. This scale is not only a measure of growth, but of relevance. It reflects our role in attracting investment, enabling trade and contributing meaningfully to Dubai's economic development.

Key to this growth was the continued expansion and diversification of our ecosystems. DMCC is now home to over 4,000 technology companies, making tech our largest ecosystem, alongside more than 3,600 companies in energy and a fast-growing base of nearly 2,000 firms across private capital and finance.

During the year, we introduced a number of targeted platforms to deepen this integration. The launch of DMCC FinX and the DMCC Wealth Hub strengthens the link between capital and real-world trade, while the Dubai Luxury Innovation Centre expands our presence in high-value sectors.

We also announced new initiatives such as DMCC Quantum, DMCC Honey Centre and DMCC Saffron Centre, which will position us to capture emerging trade flows, as well as new services such as our Intellectual Property Support Framework that will provide businesses with clearer pathways to protect and commercialise their IP in an increasingly a knowledge-driven, innovation-led economy.

Digitisation continues to play a defining role in this evolution. In 2025, we saw major milestones in the tokenisation of physical assets, including the unveiling of the world's largest silver bar – currently undergoing tokenisation through DMCC Tradeflow – and further progress in diamond tokenisation in collaboration with leading partners.

Meanwhile, our core commodities ecosystem continues to operate at scale. The Dubai Diamond Exchange hosted over 100 tenders and auctions during the year, while DMCC Tradeflow facilitated Islamic finance transactions valued at over AED 1.32 trillion. DGCX recorded over USD 46.9 billion in traded value, and our Coffee and Tea Centres handled significant volumes, further strengthening Dubai's position as a global hub for agri-commodities.

“DMCC will continue to scale with intent, as we aim to double our membership base in the years ahead. In doing so, we will further cement Dubai's role at the centre of global trade flows.”

Our physical infrastructure has evolved in parallel. We made significant progress on the second phase of Uptown Dubai, with construction commencing on Uptown Place One and Two, which will ultimately deliver 62,000 square metres of premium office, F&B, and retail space. Another key milestone was the complete sell-out of all SO/ branded residences in Uptown Tower, reinforcing Uptown's positioning as a high-performing branded residential destination. Uptown Tower also expanded its lifestyle offering with new premium F&B concepts, including Lana Lusa and Sur.Dubai.

Meanwhile, we are advancing plans for Burj 2020, our next major mixed-use tower that is expected to rise above 600 metres. This is the clearest signal of both our ambition and our commitment to building the next generation of urban business environments.

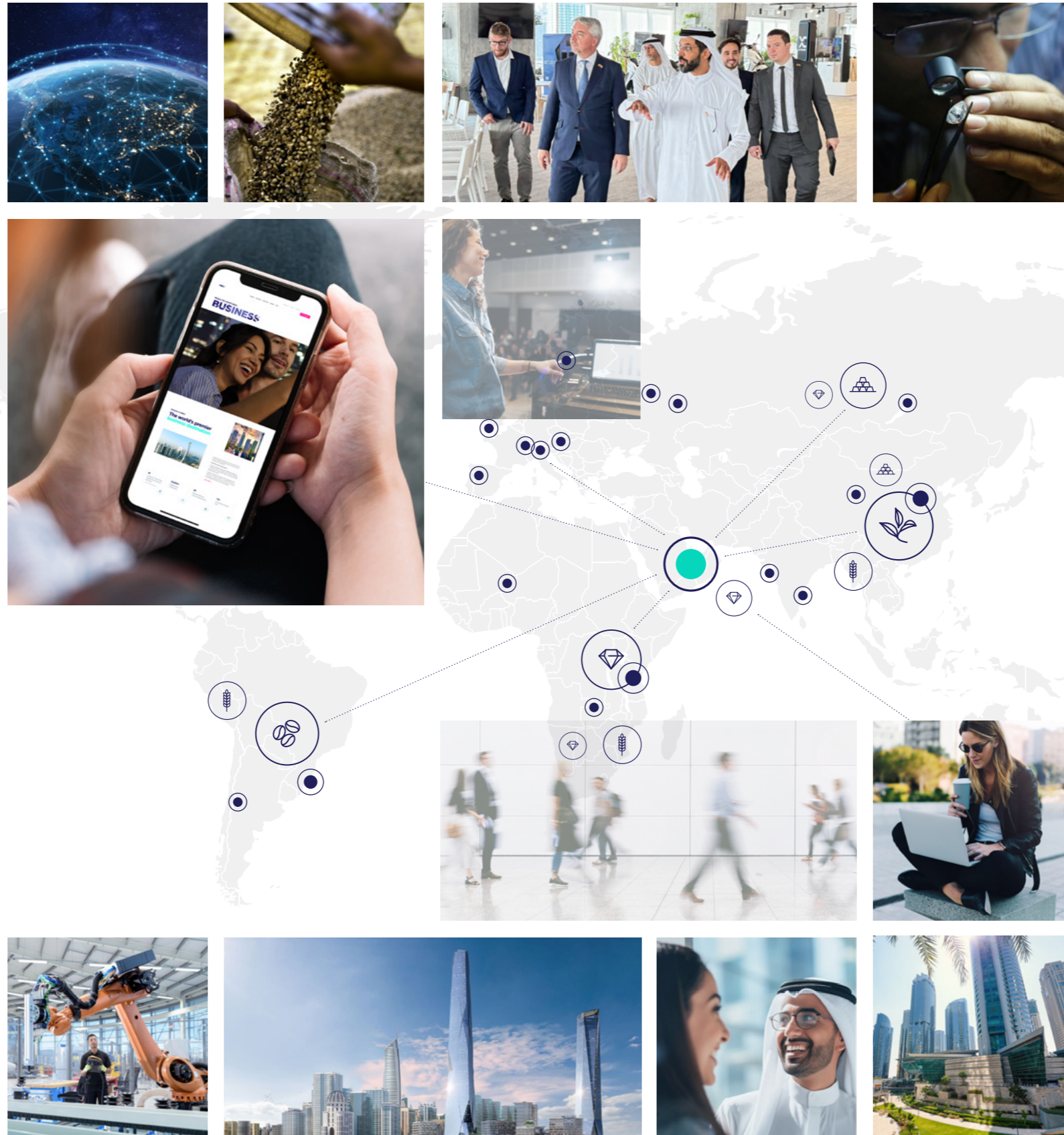
Looking ahead, our focus remains clear. We will continue to expand our ecosystems, deepen integration across commodities, finance and technology, and strengthen our contribution to Dubai's growth.

As global trade evolves, DMCC will continue to scale with intent, as we aim to double our membership base in the years ahead. In doing so, we will further cement Dubai's role at the centre of global trade flows.

Ahmed Bin Sulayem
Executive Chairman and Chief Executive Officer,
DMCC

What we do

DMCC is a leading international business district that drives the flow of global trade through Dubai. We make it easier for our members to do business, helping them access the world's fastest growing markets from a central and dynamic hub. This is why we are the preferred location for over 26,000 top multinationals and high-impact startups, contributing significantly to Dubai's position as a global centre of trade and innovation.



How we do it

In an increasingly complex business landscape, DMCC supports companies scale up and grow by enabling an environment geared for success. Across major market segments in commodities, AI, next-generation technologies, wealth, finance, and sustainability, DMCC offers companies unique value and infrastructure – including tailored licensing, office solutions and highly specialised industry ecosystems. From our districts in Dubai, any company from around the world can gain access to the trading facilities, capital, expertise, talent and resources they need.

In our award-winning districts of Uptown Dubai and Jumeirah Lakes Towers, we have developed two of Dubai's most vibrant communities. Each blends our bustling business district with a dynamic selection of world-class residential, hospitality, recreation, retail and F&B offerings. Through this fully integrated community, we have built the foundations to add value to businesses, enrich the lives of our residents and create a unique experience for visitors.

The world has acknowledged that DMCC provides a competitive advantage. This allows us to have a profound impact on the future of Dubai's economy. We account for 15% of Dubai's foreign direct investment and 7% of its GDP, contributing significantly to the emirate's economic agenda.

DMCC is where the world does business.

A view from the top

In 2025, DMCC attracted 2,300 companies to Dubai, to reach a total of over 26,000 member companies.

2025

DMCC WAS NAMED 'GLOBAL KNOWLEDGE ZONE OF THE YEAR' (GLOBAL AND MIDDLE EAST) BY THE FINANCIAL TIMES' FDI MAGAZINE FOR THE SECOND YEAR RUNNING.

2,300
new company registrations

26K+
registered companies in total

97.1%
of new DMCC companies start their journey digitally

1.5M
website visitors in total

3.5M
combined views and downloads of the Future of Trade research

26.77%
increase in website traffic



Home to some of the world's leading companies

 Alcatel-Lucent	 AMD	 AMERICAN EXPRESS	 ASSA ABLOY
 AUTEL ROBOTICS	 8B Energy	 belkin.	 Bitcoin.com
 bitpanda	 BVLGARI	 Cargill <small>Helping the world thrive</small>	 Chiquita
 CCCC 中國建業	 CHEC 中国港湾 CHINA HARBOUR	 COLGATE-PALMOLIVE	 Continental The Future in Motion
 deliveroo	 DE BEERS	 Dole	 dunkin' brands.
 DURACELL	 Edelman	 Electrolux	 G4S

 GIA	 Hasbro	 HIKVISION	 Hisense
 HUDABEAUTY	 JETBRAINS	 Kimberly-Clark	 LALIGA
 LDC. Louis Dreyfus Company	 LINKSYS	 Mölnlycke	 Olam
 PETRONAS	 PIRELLI	 中国电建 POWERCHINA	 pwc
 SambaNova SYSTEMS	 SANOFI	 SEPCO 山东电建	 Shell & Vivo Lubricants
 TATA INTERNATIONAL	 TATE & LYLE	 TRAFIGURA	 Whirlpool

IN NUMBERS



2,300
businesses
joined DMCC
in 2025



100K+
people live and work in
DMCC's JTL and Uptown
Dubai districts



600+
food and beverage
outlets across DMCC's
districts



8+
companies register
and join DMCC every
working day



15%
share of foreign
direct investment
to Dubai



7%
share of
Dubai GDP



1,000+
Chinese companies
are registered in DMCC

TRADE HIGHLIGHTS

Diamonds and precious stones

103
tenders and auctions held



Coffee

8,200
metric tonnes of coffee handled



Tea

15,000
metric tonnes of tea handled

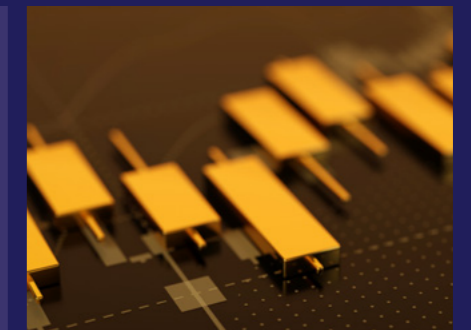


Tradeflow

AED 1.3T
total value of transactions

DGCX

2M+
contracts traded with a value over USD 46.9 billion





Global Knowledge Zone of the Year



In 2025, DMCC was named 'Global Knowledge Zone of the Year' (Global and Middle East) by the Financial Times' FDI Magazine for the second year running.

This recognition underscores DMCC's leadership as one of the world's premier international business districts, providing an exceptional environment for broad business expansion, trade, investment and economic growth.

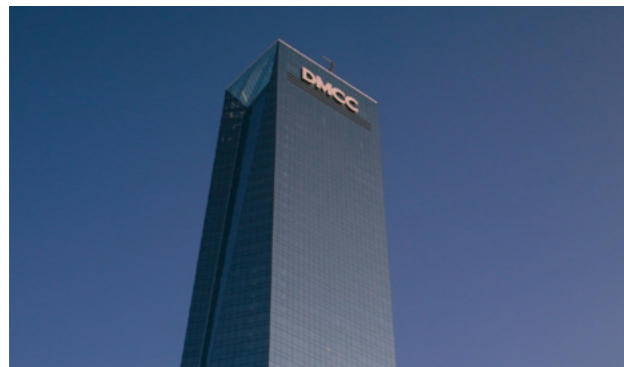
Submissions were evaluated across three distinct categories, with the Knowledge Zone award reflecting DMCC's continued excellence in trade, FDI, services and commercial and residential space for tenants. The judging panel noted DMCC's clear differentiation strategy, with targeted packages, grants, and co-investment options for key sectors.

DMCC came at #4 in the Global Free Zone of the Year's Top 10, a rise of one place on the previous year. DMCC's Sustainability Hub and net-zero strategy also earned a Highly Commended mention in the Global Sustainability Zone category.



Free Zone

DMCC registered 2,300 new companies, taking our total to over 26,000 registered companies. Performance was driven by the successful launch of new corporate structures, continued expansion of value-added services, and a series of digital, compliance and process enhancements that materially improved the member experience and operational efficiency.



2025 HIGHLIGHTS:

- DMCC successfully launched the SPV and Holding Company structures and onboarded 12 Registered Agents to facilitate company setups under these models.
- DMCC continues to enhance its value proposition through a range of Value-Added Services (VAS), including complimentary tax advisory, access to vetted compliance providers through the Compliance Hub, as well as comprehensive insurance and banking support solutions.
- **Rollout of New Naming Convention for Free Zone Members:** DMCC rolled out a new naming convention for Free Zone members, replacing the legacy "DMCC" suffix to enhance clarity and consistency.

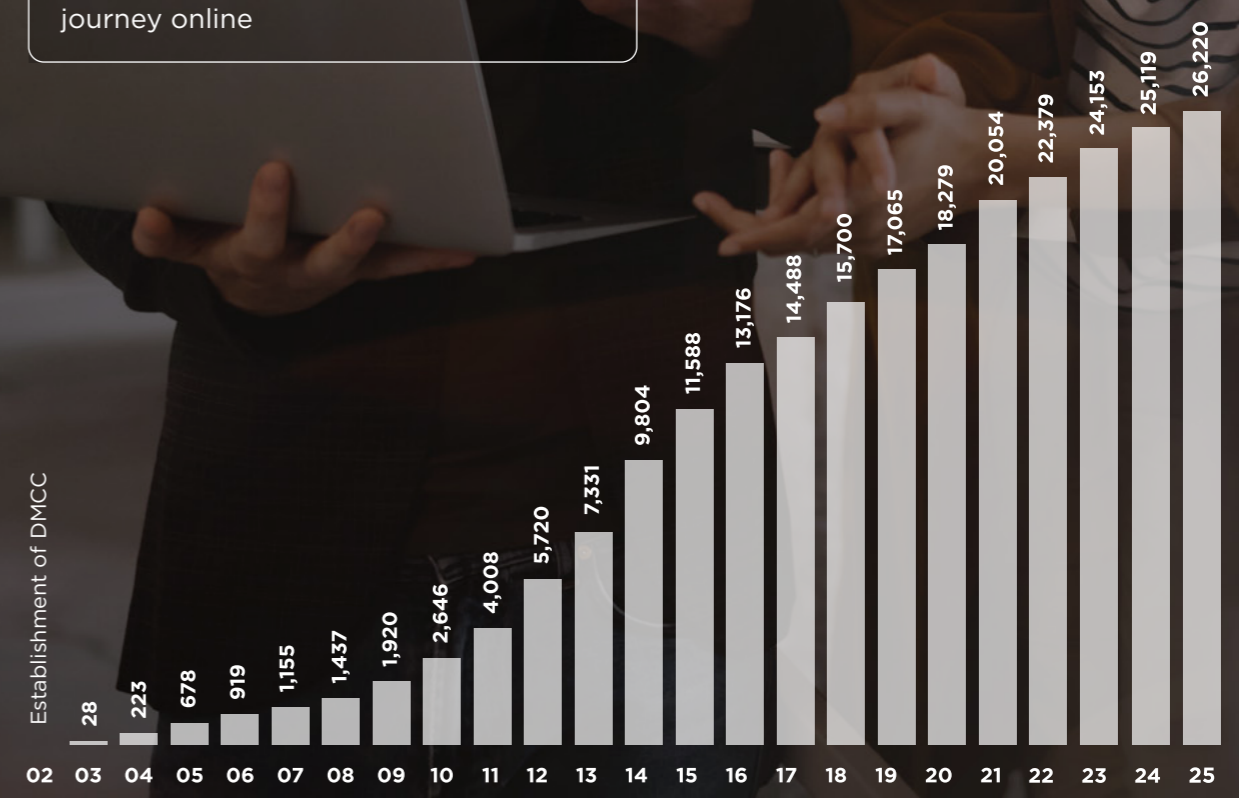
2,300
new companies joined in 2025

26,220
total membership by end 2025

89%
license retention rate

93%
company set-up satisfaction score from new members

97%
new companies which start their journey online



Property and Community

2025 marked a strong year for DMCC's Property portfolio, with Uptown Dubai and JLT advancing as high-performing mixed-use districts. Uptown Dubai progressed with the launch of Phase 2, new premium residential and office developments, and the continued expansion of its lifestyle offering, alongside the full sell-out of SO/ branded residences. In parallel, JLT strengthened its commercial pipeline and community infrastructure, advancing anchor projects at Lakes A and D, accelerating public-realm upgrades, and reinforcing its position as one of Dubai's most active, people-centric urban communities.

UPTOWN DUBAI

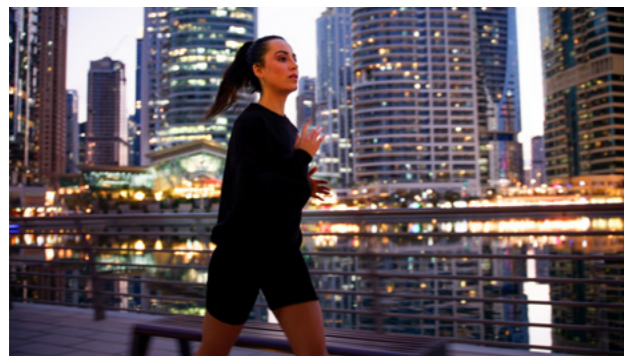
- Uptown Dubai and JLT continued to strengthen their positioning as flagship mixed-use districts, supported by sustained market demand and destination-led placemaking. Construction commenced on W Residences JLT and Mercer House in Uptown.
- A key milestone was achieved with the 100% sell-out of all SO/ branded residences in Uptown Tower, reinforcing Uptown's positioning as a high-performing branded residential destination. Meanwhile, Uptown Tower expanded its lifestyle offering with new premium F&B concepts, including Lana Lusa.
- Uptown Dubai Phase 2 advanced at pace, with construction commenced on Uptown Place One and Two that will ultimately deliver 62,000 sqm of premium office, F&B, and retail space.





JLT

- BAY360 at Lake D progressed towards plot handover to Sweid & Sweid, with enabling works commenced to unlock delivery of a new community and retail hub.
- Public realm enhancements across JLT continued, including lake upgrades, new pedestrian paths, walkways, and landscaped green spaces, supporting everyday community use and active lifestyles.
- These initiatives form part of a wider JLT enhancement programme, including new sports and recreation facilities such as a football pitch, skateboard park, playgrounds, cricket nets, running tracks, and a dog park – reinforcing JLT’s position as a highly active, people-centric mixed-use community.
- Sweid One is on track for completion, adding approximately 500,000 square feet of Grade A office space.



Ecosystems

DMCC is the world's premier business district focused on driving Dubai's status as a global hub for trade in commodities and high-value services. Over more than 20 years, DMCC has successfully built world-class ecosystems for the global business community to thrive - from physical goods such as diamonds, gold, energy, coffee and tea to advanced technology such as crypto, gaming and web3, and high-value services such as private capital and institutional finance.

Precious Stones

COMMODITIES

- The Dubai Diamond Exchange (DDE) held 103 diamond and precious stones tenders and auctions throughout the year.
- DMCC held the second-ever Lab-grown Diamond Symposium, uniting global industry leaders to discuss growth tracks for the LGD sector across jewellery and fashion, industrial, and high-tech applications. A market-leading thought leadership report was published after the event.
- DMCC hosted the first event linking gemstones, blockchain and tokenisation, reinforcing DMCC's leadership at the intersection of luxury, innovation and digital assets.
- The Tender Best Practice Forum expanded to include polished diamond policies and introduced new membership categories.
- Dubai Customs established their offices in Almas Tower in October, facilitating faster trade flow, greater transparency and improved governance.
- In 2025, DMCC coordinated the UAE's Custodian Chairmanship of the Kimberley Process (KP), the third time it has chaired the KP, while the UAE KP Office successfully retained the ISO 9001-2015 accreditation for the third time, led the Uzbekistan Expert Mission and conducted over USD 16.5 billion worth of rough diamond transactions.

Precious Metals

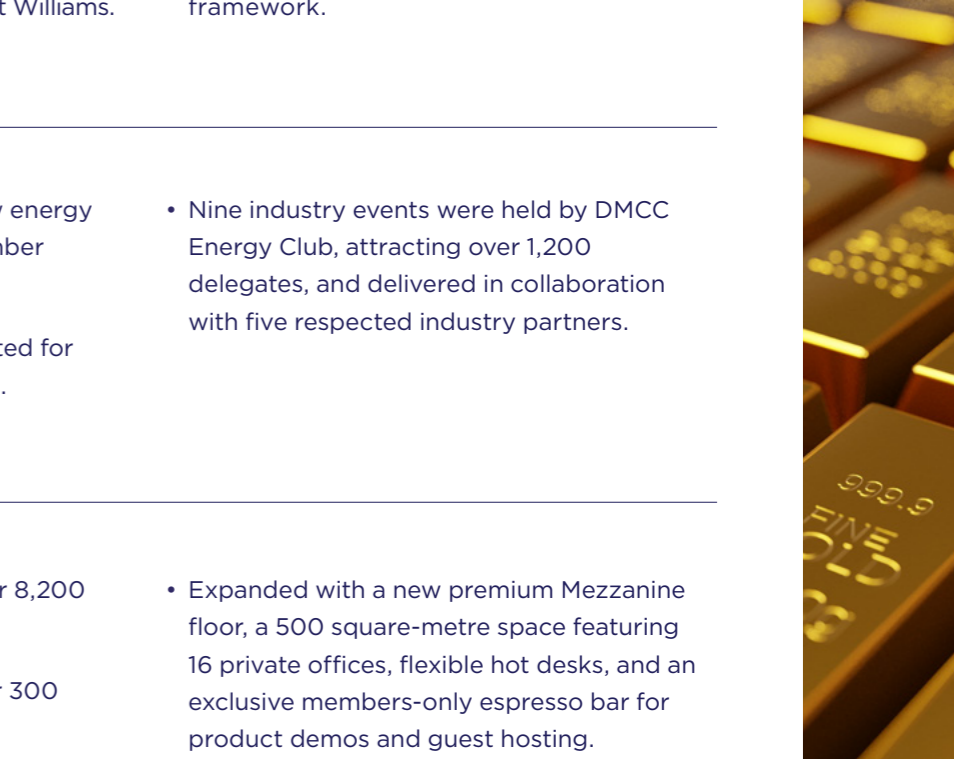
- DMCC held the 13th edition of the Dubai Precious Metals Conference with a record turnout of over 1,080 attendees and VIP speakers including H.E. Dr Thani bin Ahmed Al Zeyoudi, UAE Minister of State for Foreign Trade, LBMA chief executive Ruth Crowell and global financial commentator Grant Williams.
- DMCC unveiled the world's largest silver bar - a 1,971kg asset - commemorating the UAE's founding year and marking the first time a Guinness World Record-certified precious metal bar will undergo tokenisation under a regulated framework.

Energy

- In 2025, DMCC registered 313 new energy companies, bringing the total number across the district to over 3,600.
- Energy-sector companies accounted for 14% of new company registrations.
- Nine industry events were held by DMCC Energy Club, attracting over 1,200 delegates, and delivered in collaboration with five respected industry partners.

Coffee

- DMCC Coffee Centre handled over 8,200 metric tonnes of coffee in 2025.
- DMCC Coffee Centre grew to over 300 active members.
- Launched the Warehouse Management System (WMS) to enable member self-service and record digitalisation.
- Held the first Dubai Coffee Auction at World of Coffee 2025, setting new auction and attendance records, with 16 lots from 11 different producers across nine countries, and featuring six different coffee varieties.
- Expanded with a new premium Mezzanine floor, a 500 square-metre space featuring 16 private offices, flexible hot desks, and an exclusive members-only espresso bar for product demos and guest hosting.
- Launched the Future of Trade: Special Coffee Edition report that explored the shifting trade dynamics within the industry, including new producer-to-consumer trade corridors in Asia-Pacific and China reshaping global demand.





Tea

- 15,214 metric tonnes of multi-origin teas were handled in 2025, including 4,201 metric tonnes of premium blended tea.
- DMCC Tea Centre produced 7,686 metric tonnes of packaged tea.
- Enhanced infrastructure and processes through the first phase of a warehouse and production area uplift, converted two Perfecta machines to knotting technology, and installed a blending drum to support specialty tea blends.
- Launched the Future of Trade: Special Tea Edition report that forecast the global tea market to reach USD 300 billion by end of 2025, buoyed by climate-smart production, traceable supply chains and higher-margin categories.
- Held the ninth Global Dubai Tea Forum which gathered hundreds of tea stakeholders in Dubai.



Tradeflow

- Over 296K Islamic transactions were recorded in 2025, a 47% increase on 2024, with an underlying value of AED 1.32 trillion.
- DMCC Tradeflow facilitated the financing of 12.5 million carats of diamonds, 48% higher than 2024.
- DMCC appointed a Shariah Supervisory Board to oversee Tradeflow's Islamic finance offering, strengthening its position as a leading Shariah-compliant trade finance platform and expanding its role in facilitating Islamic financial transactions.



Dubai Design Academy (DDA)

- Dubai Design Academy (DDA), DMCC's accredited jewellery design course, registered 246 students, bringing its total tally of students to over 900.
- Led key partnerships and collaborations, notably with Nuja, a marketing agency, to support jewellery students launch their jewellery brands; a hand illustration workshop with De Beers; and a coin course with AgaOne and Czech Mint.
- Led two "Open House" workshops with HRD Antwerp on the art and science behind diamonds, and with Zamani on ancient coins and contemporary creations.



Crypto

- DMCC Crypto Centre grew its total membership to over 750 companies, with 180 new companies including leading names Bitcoin.com and Animoca Brands.
- New ecosystem partnerships were launched with industry leaders VARA, Kraken and Crypto.com.
- Advanced the commodities tokenisation initiative, delivered the Metaverse Phase 2 (supported by the enhanced mobile app roll out), and organised the

TECHNOLOGY AND FINANCE

third Web3 Hackathon with a prize pool of USD 140k, with five winners and 10 projects showcasing cutting-edge innovation.

- Took part in leading events including GITEX Global, Consensus, Token2049 and VivaTech.
- DMCC and REIT Development announced the construction of Crypto Tower – a landmark 17-storey project in JLT to support DMCC's rapidly expanding Web3 community.



AI

- DMCC AI Centre grew its total membership to 159 companies with 77 new companies including industry leader JetBrains and startups Perception Labs, Gala AI and BookBI.
- Onboarded two new ecosystem partners: Discovered and JetBrains.

- Attracted 17 new companies by expanding licensing to six new activities across AI and Web3.
- Organised the first DMCC x Google AI Challenge, with three winners sharing a prize pool of USD 70k.
- Took part in leading industry events including AI Everything.



Gaming

- DMCC Gaming Centre grew its total membership to 152 companies, with 58 new companies including Wild Unlimited, IMM3RSIVE, NEXUS, and Zuuks Games.
- DMCC Gaming Centre partnered with Xsolla to launch the Gaming Accelerator.

- Partnered with Wild Unlimited, through a DMCC-hosted masterclass, to digitally recreate DMCC's Almas Tower and Uptown Tower in the Dubai Fortnite Map 2033.
- Took part in leading industry events including Gamescom and Game Expo.



Wealth Hub

- DMCC Wealth Hub was officially launched in September 2025, supported by the UAE Ministries of Investment and Economy, Emirates NBD and Deloitte.
- With over 1,660 companies within its ecosystem, the Wealth hub will provide family offices, investment companies and private wealth managers with

access to value-added services such as succession planning, governance, investment opportunities, business matchmaking and networking setups.

- The Wealth Hub onboarded five new ecosystem partners: CredibleX, Deloitte Private, Global Ventures, PayPal, The Rufescent, and Zylo Talent.



DMCC FinX

- DMCC FinX is a strategic initiative that cuts across various DMCC ecosystems, from trade and finance to cutting-edge technology. By uniting pillars such as the DMCC Crypto Centre, DMCC Wealth Hub, DMCC Tradeflow, and DGCX, FinX serves as the integrative framework for Dubai's diverse marketplace.

- Launched in November 2025, DMCC FinX is an initiative designed to connect capital market participants, trade finance professionals, and fintech innovators. By bridging real-world commerce, capital markets, and digital assets, FinX reinforces Dubai's position as the premier global hub where finance and trade intersect.

DGCX

Since its inception in 2005, DGCX has expanded its product portfolio significantly to enhance gold and commodity trade flows through Dubai. Today DGCX covers a broad range of products, namely currency derivatives such as the Indian Rupee (INR) suite of options and futures, INR-USD futures, INR Quanto futures, G6 currency futures, gold (spot and futures) and silver (spot and futures), Gold Repo as well as Shariah-compliant products.

2M

Contracts DGCX traded in 2025 representing a notional value of over

USD 46.9B

2025 highlights:

- DGCX achieved total traded volumes of 2,048,556 lots in 2025, a rise of 30% year-on-year, with a notional value of USD 46.9 billion.
- DGCX recorded its highest single-day trading volume of 26,108 lots in April 2025.
- Gold futures underpinned growth with volumes rising to 613% year on year and 5,335 lots, reflecting increased demand for hedging and price discovery tools.
- Dubai Commodities Clearing Corporation (DCCC) was re-recognised as a third-country CCP by the European Securities and Markets Authority (ESMA), reinforcing international confidence in Dubai's market infrastructure.
- DGCX was recognised as MENA Exchange of the Year at the 2025 Future and Options (FOW) International Awards.

Sustainability

OUR SUSTAINABILITY STRATEGY

Sustainability at DMCC is a core principle that drives our business strategy and long-term vision. Guided by three interconnected pillars – Sustainable City, Responsible Business Ecosystem, and Operational Excellence – we integrate environmental stewardship, social responsibility, and economic resilience into our operations. Our commitment extends beyond regulatory compliance, embedding sustainable practices into every decision to create lasting value for our stakeholders and the broader community.

THE 5Cs



- We **convene** stakeholders through platforms like the Sustainability Hub, fostering dialogue and action on sustainable practices.
- We **connect** businesses, governments, and NGOs to drive cross-sector collaboration and innovation.
- Through transparent **communication**, including our annual GRI-aligned sustainability report, we ensure accountability and progress.
- We build **capacity** via training and mentorship, equipping our community with the skills for sustainable growth.
- Finally, we **care**, dedicating 0.5% of net profit to social impact initiatives, reinforcing our commitment to people and the planet.

Aligned with the UN Sustainable Development Goals

Underpinning our entire framework is a deep commitment to the United Nations Sustainable Development Goals (SDGs). By advancing gender equality, promoting inclusive growth, driving innovation, and preserving our environment, we play our part in achieving global targets that benefit everyone. With these guiding pillars and principles in place, we see sustainability not as a destination but as a shared journey – one that inspires us to keep pushing forward, forge new collaborations, and explore innovative ways to create value for our stakeholders and the wider world.

2025 highlights:


In 2025, DMCC advanced its sustainability agenda by translating long-term commitments into measurable outcomes and strengthened ESG leadership.

- **Emissions management:** DMCC established a Group-wide GHG Management System to standardise emissions measurement, reduction and reporting, including the introduction of an audited Scope 1-3 emissions baseline.
- **Decarbonisation:** DMCC completed a comprehensive decarbonisation roadmap and climate risk assessment to guide long-term emissions reduction and resilience planning.
- **Capability building:** DMCC expanded its Carbon Literacy Programme, strengthening internal understanding and accountability across the organisation.
- **Waste management:** DMCC's SDG Steering Committee established a cross-departmental working group to design and deliver a new organisation-wide waste management strategy, which was completed within five months, by January 2026.
- **Sustainable districts:** DMCC's Corporate Sustainability, Asset Management, and Property Development teams, alongside Concordia and Macro, are working collaboratively to position Jumeirah Lakes Towers and Uptown Dubai as the most sustainable districts in Dubai. DMCC partnered with Empower to deliver high-efficiency district cooling for Uptown Dubai's next phase and awarded the main works contract for two LEED Gold-certified commercial towers. In JLT, DMCC deployed 6.3 MW of solar capacity, accelerating the district's transition to clean energy.
- **Water and plastics reduction:** Through the Dubai Can initiative, one million litres of water were dispensed over three years, eliminating two million single-use plastic bottles.
- **Engaging stakeholders:** DMCC convened Sustainability Hub members through targeted events and site visits, including to The Sustainable City and the Farz Material Recovery Facility, bringing together businesses, investors and innovators to drive practical sustainability action. Throughout 2025, DMCC conducted more than 30 stakeholder site visits, including to waste management facilities and with residents, office tenants, restaurants, hotels and developers, generating strong and positive feedback.

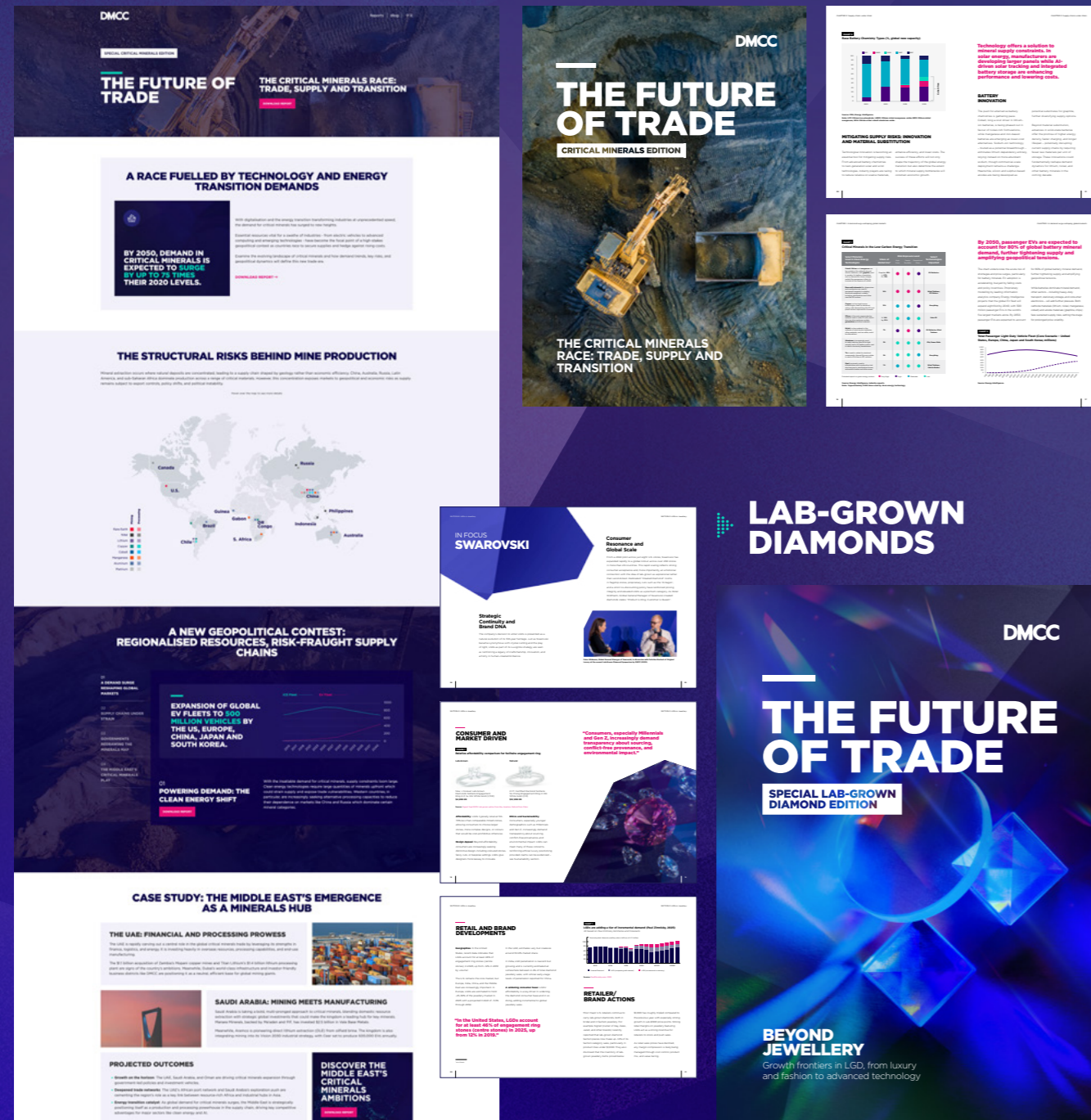


Future of Trade

2025 saw the launch of seven special edition Future of Trade reports, including critical minerals, lab-grown diamonds, and a five-part agri-commodities series that covered coffee, cocoa, meat, tea and water.

 **3.5M** Total downloads and views of the Future of Trade report series since inception, including biennial reports and special editions.

CRITICAL MINERALS



THE FUTURE OF TRADE
THE CRITICAL MINERALS RACE: TRADE, SUPPLY AND TRANSITION

A RACE FUELED BY TECHNOLOGY AND ENERGY TRANSITION DEMANDS
BY 2050, DEMAND IN CRITICAL MINERALS IS EXPECTED TO SURGE BY 40 TO 75 TIMES THEIR 2020 LEVELS.

THE STRUCTURAL RISKS BEHIND MINE PRODUCTION

LAB-GROWN DIAMONDS
THE FUTURE OF TRADE
SPECIAL LAB-GROWN DIAMOND EDITION

BEYOND JEWELLERY
Growth frontiers in LGD, from luxury and fashion to advanced technology

IN FOCUS SWAROVSKI
Consumer Engagement and Global Scale

CONSUMERS AND MARKET DRIVER
"Consumers, especially Millennials and Gen Z, increasingly demand transparency about sourcing, verified fair practices, and environmental impact"

RETAIL AND BRAND DEVELOPMENTS
"In the United States, LGD account for 41% of all diamond sales, up from 27% in 2023."

POWERING DEMAND: THE CLEAN ENERGY SHIFT
EXPANSION OF GLOBAL EV FLEETS TO 600 MILLION VEHICLES BY THE US, EUROPE, CHINA, JAPAN AND SOUTH KOREA

A NEW GEOPOLITICAL CONTEST: REGIONALISED RESOURCES, RISK-FRAUGHT SUPPLY CHAINS

CASE STUDY: THE MIDDLE EAST'S EMERGENCE AS A MINERALS HUB
THE UAE: FINANCIAL AND PROCESSING PROGRESS

SAUDI ARABIA: MINING MEETS MANUFACTURING

PROJECTED OUTCOMES

DISCOVER THE MIDDLE EAST'S CRITICAL MINERALS AMBITIONS

TEA



THE FUTURE OF TRADE
SPECIAL TEA EDITION

AGRI COMMODITIES SERIES



Technology offers a solution to address supply constraints. In order to meet the growing demand for tea, manufacturers are developing larger plants while AI-driven yield tracking and irrigation systems optimize growing conditions.

BATTERY INNOVATION

COFFEE



THE FUTURE OF TRADE
SPECIAL COFFEE EDITION: A GLOBAL COMMODITY SHAPED BY CULTURE AND CLIMATE

DMCC FUTURE OF TRADE AGRI SERIES - COFFEE EDITION

REDEFINING COFFEE AS A GLOBAL ECONOMIC PILLAR
As a global economic driver, the coffee industry is facing profound transformations.

COFFEE IS ONE OF THE WORLD'S MOST POPULAR BEVERAGES, GENERATING OVER \$200 BILLION ANNUALLY
while its economic impact extends across production, trade and consumption.

COFFEE TRADE SNAPSHOT

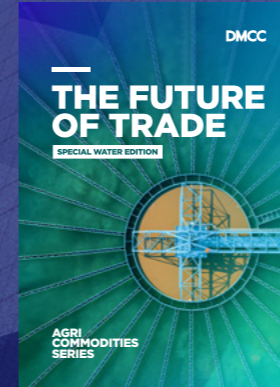
LOCALISING PRODUCTION AND PROCESSING
Producing countries are increasingly seeking to capture more value at home by processing and packaging coffee products for export.

KEY PLAYERS AND VALUE CHAIN DYNAMICS
The coffee value chain is complex, shaped by a range of stakeholders including producers, processors, exporters, importers, roasters and retailers.

THE FUTURE OF COFFEE

DUBAI LEADS THE FUTURE OF COFFEE TRADE

WATER



THE FUTURE OF TRADE
SPECIAL WATER EDITION

AGRI COMMODITIES SERIES

MEAT



THE FUTURE OF TRADE
SPECIAL MEAT EDITION

AGRI COMMODITIES SERIES

COCOA



THE FUTURE OF TRADE
SPECIAL COCOA EDITION

AGRI COMMODITIES SERIES

